

The NHS logo, consisting of the letters 'NHS' in white on a blue rectangular background.

Camden
Clinical Commissioning Group

A group of people, including several older adults, are walking along a dirt path in a park. They are dressed in winter clothing such as puffer jackets, scarves, and hats. Some are using walking sticks. A large teal circular graphic is overlaid on the right side of the image.

Key achievements

2016 - 2017

**Working with the people of Camden
to achieve the best health for all**

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Welcome

from Camden Clinical Commissioning Group's Chair



In 2016 - 17, Camden Clinical Commissioning Group (CCG) worked closely with our 34 GP practices to make decisions about how best to deliver health and care services across

the borough, toward this vision. We listened carefully to the people who use local services and the many dedicated professionals who work to deliver them, to plan and provide services.

This booklet sets out some of our key achievements in 2016 - 17. Last year we saw a number of successes, including receiving an 'outstanding' rating for local dementia care and being assessed as 'good' in mental health. In areas where Camden was identified as 'needs improvement', much was done to drive progress. We have already outlined some of our work in these and other areas, and the positive results being seen.

Looking to the future, we know Camden's population will continue to grow and age, making increased demands on health services. National funding is not expected to increase in proportion to the growing population which

will create additional pressures on some local services. In response to these challenges, last year we worked with partners to develop our Local Care Strategy and the North Central London Sustainability and Transformation Plan. Both will respond to a challenging financial picture to ensure that we continue to deliver improved health outcomes whilst maintaining long term financial sustainability.

Care works best when teams work closely together because this offers improved quality of service to individuals and makes better use of our resources to deliver the outcomes that matter most to Camden residents. The Local Care Strategy is bringing together the health and social care organisations in the borough to achieve this, and our approach is summarised in this booklet.

We look forward to continuing to work closely with members, partners, patients and the public to deliver future achievements, and continue towards our vision of the best health for all in Camden.

Dr Neel Gupta
Camden CCG Chair



About us

Camden CCG was created in 2013 to organise the delivery of healthcare in Camden. We are governed by the 34 general practices in Camden who make up the CCG's membership.



Our role is to buy ('commission') health and social care services to meet the needs of our local population. This includes acute hospital care (such as A&E and maternity services), community care (such as physiotherapy and community nursing), primary care (such as GP surgeries), mental health and other services.

Our vision since 2013 has been to work with the people of Camden to achieve the best health for all. We work to ensure access to, and delivery of, safe and effective services that are responsive and reduce inequalities, meet identified



needs and ensure maximum positive health impacts with the resources available.

The NHS was founded on a common set of principles and values that bind together the communities and people it serves and the staff who work for it. This is called the 'NHS Constitution' and it sits at the heart of everything we do at Camden CCG.

Camden CCG's Governing Body

Our Governing Body is accountable for the CCG's delivery of our constitutional duties and for ensuring our financial robustness. The Governing Body provides leadership to the CCG, with members chairing a range of our committees. They ensure decisions about changes to local health services are made openly and fairly.

Our Governing Body has 17 voting members and 11 non-voting members and has strong clinical representation: seven GPs, a practice nurse, a practice manager and two secondary care clinicians (a doctor and a nurse). The Director of Public Health is also a member. This means clinicians dealing with the day-to-day health and care needs of the people of Camden play a key role in the CCG's decision making. Camden Local Medical Committee (LMC) is part of the membership of the Governing Body.

The patients' voice is also vital to our decision making and our Governing Body includes representatives from Camden Healthwatch, Voluntary Action Camden and the Chair of our Camden Patient and Public Engagement Group (CPPEG). We also have three lay members.

The Governing Body meets in public every two months and the papers from these meetings are made available to the public on our website: www.camdenccg.nhs.uk/aboutus/our-governing-body.htm.

Our Values
Honesty
Collaboration
Patient-sighted
Accountability
Adherence to the NHS founding principles
Courage
Integrity
Competency
Transparency

Camden population

Camden is one of the most diverse communities in London.



234,800 people live in Camden

Another 22,600 expected by 2029

largest growth expected

60+ age group



Median full-time salary £37,500 (London £36,302)

THE CAMDEN HOUSEHOLD

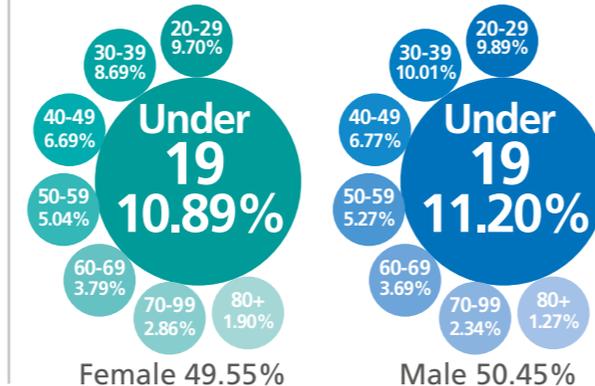
22.1% of homes have children living in them

33% of people over 60 are income deprived (18.1% is the national average)

32% of children living in poverty (21% is the national average)

AGE AND GENDER

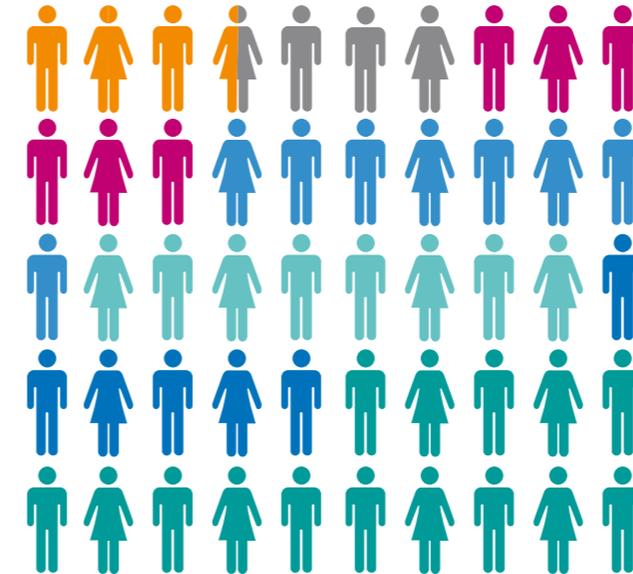
Population in Camden



* This was the most up to date information when this document went to print.
* For more information about any of these stats, please contact us.

ETHNIC GROUPS

(from the 2011 census)



- 43.99% British (incl: Northern Irish)
- 19.1% Other white groups (excl: British and Irish)
- 16.09% Asian/Asian British (Incl: Bangladeshi and Chinese groups)
- 8.2% Black/African/Caribbean/Black British
- 5.59% Mixed/multiple ethnic groups
- 3.84% Other (excluding white groups)
- 3.20% Irish

CHALLENGES



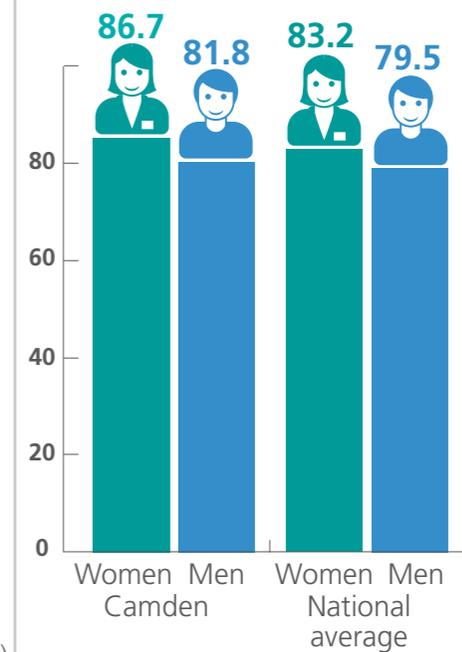
Third highest levels of serious mental illness in England



Challenges with low birth weight babies, vaccinating children, infant deaths, and child poverty

LIFE EXPECTANCY

higher than average



Gap between the most and least deprived:



LEADING CAUSES OF DEATH

- Cancer
- Respiratory disease
- Circulatory disease

BIGGEST AREAS OF INEQUALITY

The five main areas where we see the biggest difference in life expectancy between those on low and high incomes:

- Cardiovascular disease
- Lung cancer
- Liver cirrhosis
- Respiratory disease
- Suicide

Camden Local Care Strategy

In 2016 - 17, Camden CCG and Camden Council came together to establish the Camden Local Care Partnership.

Through this partnership health and social care providers from across the borough developed our Local Care Strategy. This is a five year plan to deliver better care and improved health outcomes in Camden, building on the great work already undertaken in recent years.

Working together the Local Care Partnership developed a new model for delivering future health and care services. Taking a "whole system" approach we will be changing the way care is organised locally, so it is easier for organisations to work together to deliver joined up care closer to home. This will result in better experiences for patients.

In 2016 - 17 the Partnership undertook a detailed review of local services to identify key changes we need to make. Some of these changes will simply help services run more smoothly, such as improved IT systems. Other changes will be more obvious to local people, such as making more services available at GP practices.

In the first year of the partnership we also identified more than 30 projects that will start improving care for people in Camden. These are divided into four broad areas as they look to serve specific populations – children and young people, adults, mental health and learning disabilities and primary care.

We spent time last year talking and listening to Camden residents and patients about the Local Care Strategy, to capture views that we will use to inform our work moving forward. More information and updates on the Local Care Strategy are available at: www.camdenccg.nhs.uk.

North Central London Sustainability and Transformation Plan

You might have also heard about the North Central London Sustainability and Transformation Plan (NCL STP). The aims of the NCL STP is to deliver 1) improved health and wellbeing 2) transformed quality of care and 3) a sustainable financial picture.

In 2016 - 17, Camden CCG played an active role in helping to develop the NCL STP, and ensured that the priorities for local people were reflected in the plan. Our Local Care Strategy is aligned with the aims of the NCL STP. Both plans are focused on responding to a challenging financial picture to ensure that we continue to deliver improved health outcomes whilst maintaining long term financial stability.

More information on the NCL STP can be found on the North London Partners in Health and Care website: www.northlondonpartners.org.uk.

Improving health outcomes in Camden

We are working to ensure that Camden has health services that offer the best health for all, and that these services are accessible and responsive.

We have worked closely with Camden Council to jointly commission some of these services, including adult social care services.

The next section sets out some of our key achievements in 2016–17 in the following areas:





Cancer

In 2016–17, we focused on ensuring people with cancer are diagnosed earlier and on helping people living with and beyond cancer.

Cancer is one of the six clinical priority areas of the CCG Improvement & Assessment Framework (IAF), and is based on four performance indicators. In 2016 - 17, we focused on ensuring people with cancer are diagnosed earlier and on helping people living with and beyond cancer.

While the CCG retained an overall rating for cancer of 'requires improvement', we made a significant year on year improvement in 'cancer diagnosed at an early stage', from 45.8% to 54.2% (8.9%).

The improvement contributes to better outcomes for Camden's population as diagnosis at an early stage of the cancer's development leads to dramatically improved survival chances.

To increase the rates of cancer diagnosed at an earlier stage in Camden, we:

- ran an awareness campaign targeting nearly 7,000 people from different patient groups at risk of late diagnosis, helping reduce late diagnosis of advanced breast, lung and colorectal cancer.
- contacted around 3,000 patients overdue for a bowel and cervical cancer check, which meant many more people being screened earlier.
- worked with Cancer Research UK to deliver education, including visiting GP practices to look at why some patients were diagnosed late or after presenting to A&E.
- provided training for local pharmacists to help them talk to customers about early cancer symptoms so they can refer patients to their GP.



Visitors pick up patient publications at our exhibition stands: this encourages more people to screen regularly for bowel cancer in order to receive early treatment.

To reduce the number of people waiting 62 days or more for a referral to a cancer specialist we:

- worked with University College London Hospitals NHS Foundation Trust (UCLH) to understand reasons why some people were waiting longer than

62 days, and to develop an action plan to improve this.

- put in place extra specialist staff, provided more imaging facilities to help spot cancers, and delivered more treatments to meet rising demands.
- ran an education programme for GPs to keep

them up to date on cancer.

To improve the experiences of those living with or beyond cancer, we are implementing a follow-up service for people with prostate cancer. This will provide effective after-care for patients in the right place and at the right time in the years to come.



Long term conditions

Our aim is to improve choice and outcomes for people with long term conditions, such as diabetes, epilepsy and hypertension (high blood pressure).

In 2016 - 17 we:

- helped more people get good control of their diabetes, blood pressure and cholesterol, which will help them stay well.
- created a 'Diabetes Integrated Practice Unit' so people with diabetes could access all the services they needed in one place - specialist nurses, a podiatrist, a dietitian, a psychologist and consultants. The team worked together to support patients' self-manage their diabetes and lead healthier lives.
- increased the numbers of people on our diabetes register by more than 9%, which means we could give them earlier, more proactive care and reduce the chance of their diabetes getting worse or them being admitted to hospital.
- worked with the Royal Free London NHS Foundation Trust (Royal Free London) to support excellent long term care for patients with diabetes, reducing serious complications such as amputations and heart problems.
- improved our understanding of the number of people in the borough who had heart failure, hypertension and epilepsy by being able to better detect and diagnose such conditions earlier.
- co-ordinated long term conditions education and training for GPs and practice nurses, supported by secondary care consultants and community nurse specialists.
- confirmed additional funding to re-design our community Chronic Obstructive Pulmonary Disease (COPD) service to be rolled out later in 2017.





Mental health services

Almost one in six adults in Camden has a common mental illness and more people in Camden have a serious mental illness than the national average. This means investing in local mental health services is one of our key priorities.

In 2016/17 we:

- worked with residents to develop an exciting new Mental Health Employment Support service. Those who worked with us said they enjoyed this process, reporting it felt open, interesting and was a transparent way to build the new service.
- held 400 training sessions where 32 mentors completed the Institute for Mental Health course. On this course, mentors worked to identify and meet specific patient goals relating to their practical, emotional and specific needs. The work led to us winning the 2016 'Team Award' at Camden's Volunteer Awards programme.
- launched a new website: mentalhealthcamden.co.uk providing information on local mental health services

- for residents, carers and professionals, which is getting over 800 visits every three months.
- improved clinical outcomes for patients through the 'Team Around the Practice' (TAP) model. This brings GP and specialist teams together to offer patients emotional and psychological support, such as psychotherapy or advice on community resources available in Camden.
- worked with residents from communities who were less likely to use mental health services to encourage them



to seek help sooner. For example, working with Irish women we produced a book – 'Cailíní Secret' - talking about mental health in the local Irish community.

- opened a new psychosis Integrated Practice Unit to deliver more joined up mental and physical care to people with serious mental illnesses, and help them live well longer.
- developed the Healthy Minds Community Programme, providing one-to-one support for people with mental health needs. This popular service helps people access community resources such as education and sports courses.
- improved access to annual health checks for people with learning disabilities, becoming one of the 10 best CCGs in the country.
- worked to prevent people with learning disabilities, autism and/or challenging behaviours spending longer

than needed in hospital. Since last year, we reduced the average lengths of stay from months to weeks.

- developed new accommodation options

for people with learning disabilities, making sure our residents have access to the right support in accommodation that meets their particular needs.



TAP service user with depression:

"I had been through many conversations in the past with psychologists who had decided that any kind of group therapy's not my thing, but I was positively amazed, because it was not like traditional group therapy. It helped me figure out many things about myself and I was surprised at how good it felt to be with all these other people who came from completely different backgrounds and had very different problems. I realised how I worked really well with this kind of group."

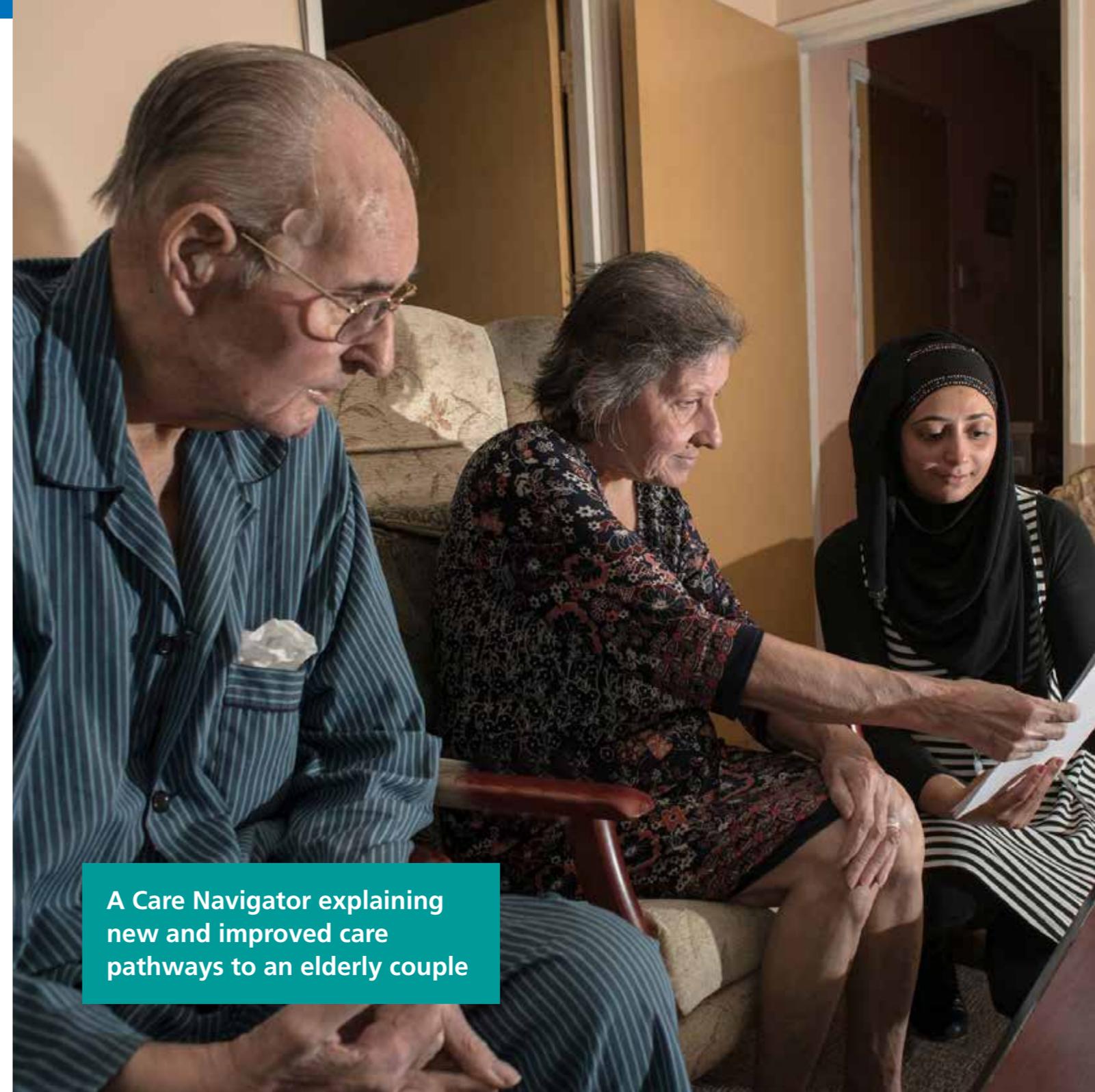


Older people's services

Our aim is for Camden to become a borough where people of all ages live well and have the chance to realise their full potential. Therefore, an important part of what we do is to develop health and care services to improve the chances for older people in Camden to live active and fulfilling lives.

In 2016 - 17 we:

- reduced the numbers of older people who returned to hospital within 30 days of being discharged, by creating a more robust package of support for them when they left hospital and supporting them regain and maintain independence.
- established a Care Navigation service to help patients who are over 65 years of age and their families to access and make appropriate use of all services that are available to them.
- supported more residents in Camden to die well in their chosen place of care. We also ensured their family and carers were supported within their caring roles and into bereavement.
- created a dedicated team working with UCLH, the Royal Free London and the St Pancras Hospital community rehabilitation unit to handle the smooth transfer of patients from hospital into primary care.
- tested ways to improve how different health professionals can work together better ('integrated working'). For example, we placed social workers at UCLH and the Royal Free. London at weekends, who helped discharge nearly 200 A&E patients.
- created the Care Integrated Digital Record (CIDR) - an electronic record linking up information from different local health and social care organisations. With the patient's permission care professionals can access these online records for their patients, enabling them to provide the best possible care.
- changed our day services from largely segregated day centres to a range of community options to fit residents' needs and preferences.
- supported more carers and families to maintain their health and wellbeing. Our Carers Centre was in touch with almost 4000 carers during 2016 - 17.



A Care Navigator explaining new and improved care pathways to an elderly couple



Children and young people's services

Camden is a unique and exciting place to grow up in but young people in our borough can face a number of challenges. A priority for Camden CCG is to work with Camden Council and other local partners to continually improve the health and lives of children and young people.

In 2016 - 17 we:

- enabled over 200 children to be cared for closer to home by testing a new way for paediatricians to work in the community.
- piloted the Children First Programme to help parents of under 5's understand their children's health, including dealing with minor illnesses and ailments at home.
- improved access to specialist support services. For example, we reduced waiting times for Children and Adolescent Mental Health Services from eight to six weeks.

- provided individual therapy and one-to-one support to over 600 young people at 'The Hive', a youth base which opened as part of the 'Minding the Gap' project. This aims to improve the mental health of vulnerable young people.
- created a Parent Advisory Board, and a bulletin, to engage local parents in aspects of developing services.

Mark, a father of two and a Parent Advisory Board member, has undertaken participatory appraisal training and worked with other parents to design and run focus groups on how to improve care for children who had asthma, allergy and eczema.

"There is a lot of satisfaction when we see results of our combined efforts come to fruition – even if it's just a humble pamphlet that is printed with some of our suggestions on a particular subject or the creation of a website offering health services at the touch of a button."

- developed a strategy for improving health outcomes of residents aged 0 - 25, especially those with special educational needs and/or disabilities. This included an all-age plan on autism to increase awareness of autism spectrum conditions, and improve education, health and social care outcomes.



Quote from a young patient who contributed to the asthma extended review pilot:

"You have been so supportive to me concerning my health and in dealing with my asthma. You explained how important it was for me to take my medication correctly, by giving me my asthma plan on paper. I think the asthma clinic is very good for anyone of all ages to come to. I hope you will be here for some time to continue to give me support."



Primary care

Primary care services are the first point of contact for most people when they are unwell and care is usually delivered through Camden's 34 GP surgeries. In Camden, from 2014 - 17 we have invested an additional £6.8 million in these services.

We plan and pay for the majority of health services that are based in the community. An important part of our role is ensuring the relevant services, agencies, units and staff work closely together to support people in the community.

In 2016 - 17 we:

- made it easier for people to see a GP at a time that is convenient for them, by rolling out Camden-wide evening and weekend GP appointments.
- improved the way people with long term health conditions, including serious mental illness and frailty, are identified and cared for by their GP.
- introduced a range of schemes designed to meet specific local health needs and priorities, including

services to:

- improve access, reduce inequalities and provide person-centered healthcare for people who are homeless
- ensure more Camden children aged 6 to 19 years were immunised against a range of childhood conditions, such as influenza, measles, mumps and rubella (MMR), diphtheria, tetanus, pertussis (whooping cough) and polio compared with the previous year
- achieve higher than London averages of flu vaccination amongst people who are at risk from severe illness.





Quality and safety and medicines management

Camden CCG seeks assurance from providers that local health services are safe, effective and responsive. Last year we commenced implementation of the CCG's quality and safety strategy, working with colleagues from GP practices, hospitals, mental health and community organisations to improve the quality of care for local residents.

In 2016 - 17 we:

- helped over 200 people at risk of, or experiencing, domestic violence – through the Identification and Referral to Improve Safety project in general practice and funding the Independent Domestic and Sexual Violence Advocate initiative in local hospitals.
- delivered a Safeguarding Adults Conference with Camden Council, focused on supporting individuals suffering from self-neglect, which was well-attended by the local police, health, social care and voluntary sector staff.
- promoted learning in healthcare through undertaking reviews and using these to develop service improvements. We also contributed to Camden's Safeguarding Children Board workshops

to deliver the best care for vulnerable children.

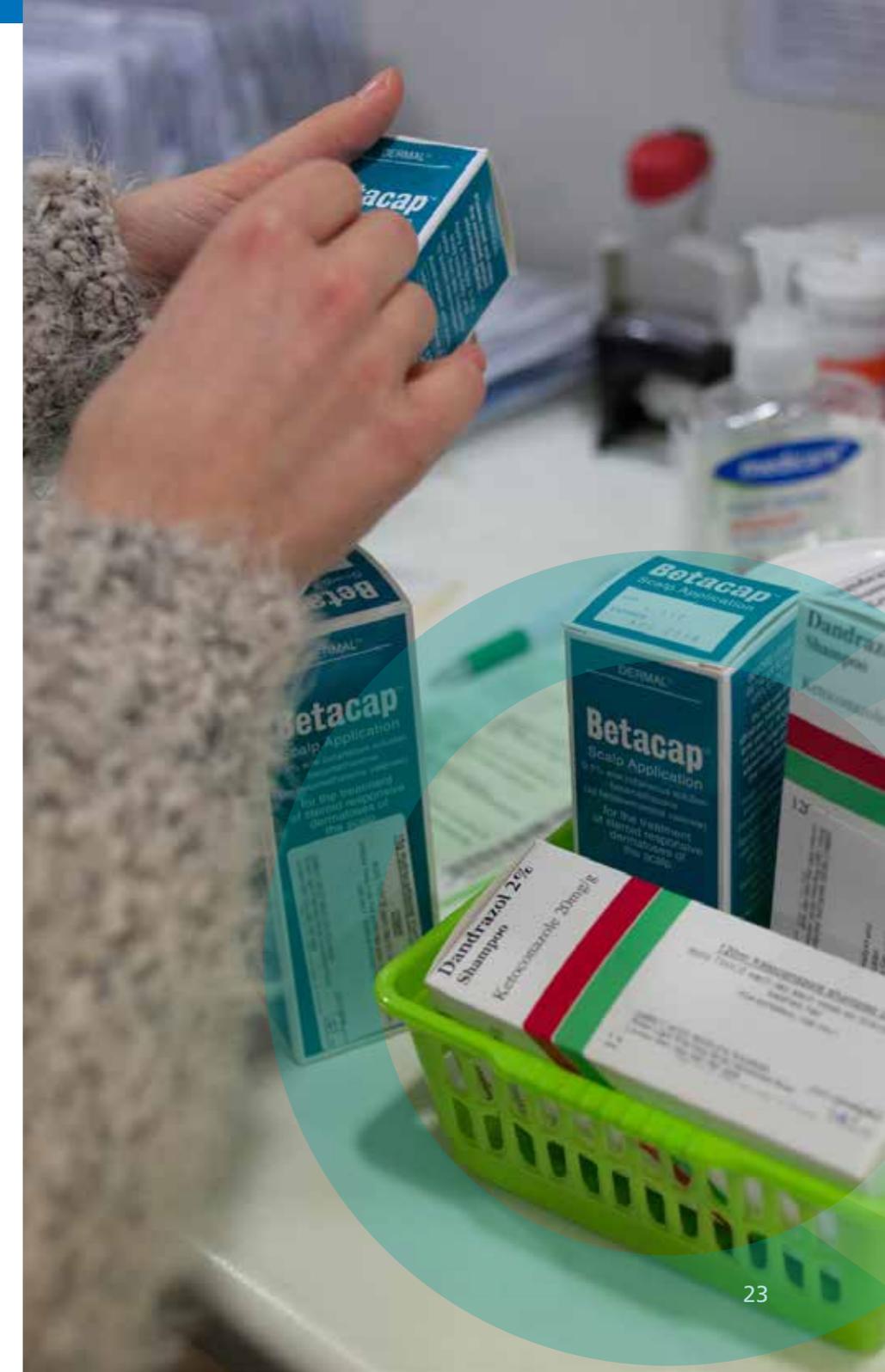
- systematically monitored the quality of local health and care services through a range of surveillance methods, and developed a safeguarding tool for GP Practices.

Camden CCG also has an important job to do in gaining assurance of safe and effective use of medicines. We do this by giving support and guidance to doctors and other health professionals on clinically effective and cost effective use of medicines.

In 2016 – 17 we:

- worked to ensure the use of high-risk medications was effective and safe.
- supported reviews of patients with long term conditions so they continued to benefit from their medications.

- reduced variations in prescribing to ensure Camden's patients get the best outcomes from their medicines.
- worked with our health and care partners to reduce variation and standardise treatment pathways to support patients getting the best outcomes from their medicines.
- provided easy to understand information about medicines.
- focused on appropriate antibiotic prescribing, in line with the national Antimicrobial Resistance Strategy, to combat global issues of increasing drug resistance.
- supported contracts and performance in relation to the commissioning of medicines.



Our finances in 2016 - 17

In 2016 - 17 Camden CCG spent around £371 million on health services in Camden. We set out exactly how we planned and budgeted local services, to achieve the best health for the people of Camden, in our 'annual operating plan'. This is available on our website. We were assessed throughout the year on how well we delivered this plan by NHS England.

The money we were allocated in 2016 - 17 from the national budget reduced in comparison to previous years. At the same time Camden saw increasing use of local health services coupled with other

costs pressures (for example, inflation). Together this meant it was a challenging financial year and it was only possible to remain in financial balance by reducing spending in the second half of the year.

The pie chart on the next page provides a breakdown of our 2016 - 17 spending across the key areas we deliver, covering a wide range of services and care provision.

Looking forward, the financial picture will continue to be challenging. The funding made available to Camden CCG will significantly reduce in real terms through to 2020-21. At the same time there will be increases in costs of providing care, coupled with increasing demands from both population growth and the prevalence of ill health.

We envisage some difficult decisions ahead. We will work to ensure that we

continue to deliver improved health outcomes whilst maintaining long term financial sustainability through the Local Care Strategy and the North London Partners in Health STP, which has been agreed collaboratively between local commissioners and providers.

We are also focused on delivering savings through developing Quality, Innovation, Productivity and Prevention (QIPP) plans. This will ensure that the CCG commissions

high quality yet cost effective care. We will continue to ensure that partners, patients and residents are involved in decision making around how Camden funding is spent.

Key areas we deliver



Acute Care – e.g. A&E care, planned and unplanned hospital admissions, outpatient clinics



Better Care Fund – pooled CCG and Council funding of integrated local health and social care services for better outcomes



Children's services – for example, child and adolescent mental health services, safeguarding, children's centres, family services.



Community – for example, community nursing services, physiotherapy, support for patients with disability, foot care, hearing services, speech therapy



Continuing care – services arranged and funded by the NHS for adults that have ongoing severe or complex health needs, provided in any setting outside hospital



Mental health – for example, counselling, psychotherapy, re-ablement services, drug and alcohol services, dementia care, hospital care, day centres



Quality and clinical effectiveness – medicines management, safeguarding activity



Investment programmes – services for priority areas in Camden, including diabetes, heart failure and COPD



Other – includes other non-acute services, corporate costs and NCL STP allocation spend

Summary of 2016 - 17 spending

Quality & Clinical Effectiveness
£25,439 / 7%

Investment Programmes
£12,403 / 3%

Other/non acute/ Corporate/STP
£30,929 / 8%

Acute
£184,308 / 50%

Mental Health
£51,482 / 14%

Continuing Care
£12,969 / 3%

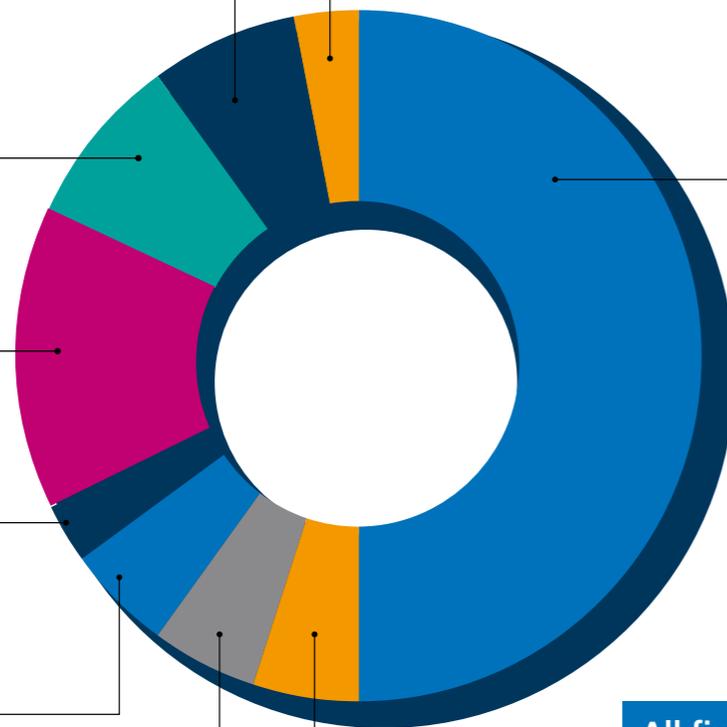
Community
£20,414 / 5%

Childrens Services
£16,960 / 5%

Better Care Fund
£16,880 / 5%

All figures in £'000s
(% of total 2016-17 spend)

Total 2016/17 spend
£371,784,000





Working with GPs

The main decision-making authority at the CCG is our Governing Body. Seven GPs and a practice manager, plus a secondary care clinician, two nurses and a public health expert sit on our Governing Body. This ensures clinical expertise is at the heart of our decision making.

When we plan a new service or make a funding decision, we involve Camden GPs.

In 2016 - 17 we:

- held 29 locality committee meetings, where north, south and west Camden GPs met by geography to discuss local issues.
 - hosted four membership summits, bringing member practices together as a group to discuss Camden-wide plans, with over 30 GPs attending each one.
 - ran a range of additional GP events focused on specific projects, including Camden's plans for primary care.
 - provided 11 training events, covering a range of clinical subjects, which were attended by 30 to 115 GPs per session.
- worked closely with Camden's general practices to help introduce new technologies such as digital patient records that will help to make our healthcare services as flexible and effective as possible.

Working with local people in Camden

Camden CCG is committed to working with residents to create the health and social care services available locally.

In 2016 - 17 we did this in a range of ways, including:

- publishing monthly newsletters for patients and the public.
- holding six public meetings to present and discuss CCG plans and local health services.
- managing a bi-annual Patient Participation Group (PPG) Forum to help support and strengthen Camden's local PPGs which are associated with GP practices.
- running eight Chair 'Question Time' events with patient and voluntary groups.
- supporting our Camden Patient and Public Engagement Group (CPPEG), which is made up of patients and representatives from Healthwatch Camden, Age UK Camden, Camden Disability Action, Voluntary Action Camden and Camden Carers Service.
- establishing a Citizens Panel of over 1,000 members of the public, from whom we regularly seek input and advice on our ongoing plans and decisions.
- involving patients in developing new services. For example, for a new Camden Musculoskeletal service, we invited two patients to join the planning group. We also ran focus groups and surveys, and involved six residents in helping us to select a new provider.
- partnering with local barbers to address health inequality for black men in Camden by introducing Mental Health First Aid, to help identify the early signs of mental health issues.
- recognising the work we have done to involve patients and the public in our decision making, we received a 'good' rating from NHS England last year.



Hilary Lance, Chair of Camden's Patient and Public Engagement Group (CPPEG)

'As the recently appointed chair of CPPEG, and having been a CPPEG member, I have seen increasingly positive, constructive relationships developing between patient representatives, CCG staff and Governing Body members over the years. The CCG always takes patients' views seriously and welcomes feedback.'



Patients involved in the procurement of a new Musculoskeletal service in Camden in 2016 - 17:



Genny Fernandes

'It was refreshing for patients to be involved in evaluation processes. Our views and concerns were taken seriously and I felt an equal partner sitting alongside the technical staff and clinicians. I very much hope that the CCG continues to involve patients as equal partners in procurement phases of projects as well as in the ongoing monitoring of contracts.'

Simon Pearson

'As one of the patient leads it was rewarding to be able to contribute to the discussion process; drawing up the service level agreement alongside and equal to contributions from various professionals involved. As a carer I was able to remind professionals to consider not only the patients' needs but also those assisted by carers. When it came to adjudicating on tender submissions it was reassuring to note that the goal of the service, getting a good outcome for patients, was always a paramount requirement for Camden CCG.'

Social media

 facebook.com/camdenccg

 @Camden_CCG

Website

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Digital copies of this document and our full corporate Annual Report can be found on our website under publications. To request a printed copy, please email us at the above address.

This is NHS Camden Clinical Commissioning Group's Key Achievements document 2016/17. If you need this document in another format or help reading it (for example, if you speak a different language), please let us know.

Bengali:

এটি হচ্ছে এনএইচএস ক্যামডেন ক্লিনিক্যাল কমিশনিং গ্রুপ-এর বছরে অর্জিত প্রধান প্রধান সাফল্যের দলিল। আপনি যদি এটি ভিন্ন কোন ফরমেটে পেতে চান অথবা পড়ার জন্য সহায়তা চান (উদাহরণস্বরূপ, যদি আপনি অন্য ভাষায় কথা বলেন) তাহলে অনুগ্রহ করে আমাদেরকে জানান।

Somali:

Kan waa dukumenti soo bandhigaya waxyaabaha muhiimka ah ee ay Kooxda Bixinta Qandaraasyada Caafimaadka Camden (Camden Clinical Commissioning Group) ku guuleysteen 2016/2017 Haddii aad u baahan tahay dukumentigan oo qaab kale ah ama in akhrintiisa lagugu kaalmeeyo (tusaale ahaan, haddii aad luqad kale ku hadasho) fadlan na soo ogeysii.