

Camden Clinical Commissioning Group

CPPEG Meeting

13 March 2019



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| Report Title | Finance, Performance and QIPP Committee Report | Date of report | 28/02/19 | Agenda Item | 6.1 |
| Lead Director / Manager | Ms Rebecca Booker Deputy Chief Finance Officer, Camden CCG | Tel/Email | | r.booker@nhs.net | |
| GB Member Sponsor | Dr Birgit Curtis | | | | |
| Report Author | Kofo Abayomi, Board Secretary | Tel/Email | | Kofo.abayomi@nhs.net | |
| Name of Authorising Finance Lead | Not applicable | Summary of Financial Implications Not applicable | | | |
| Report Summary | A summary report of the meeting on 30 January 2019 | | | | |
| Recommendation | The Governing Body is asked to note the report. | | | | |
| Identified Risks and Risk Management Actions | The Committee oversees the delivery of performance and finance plans as well as risk register risks rated 12 or higher in line with the CCG's standard risk management processes. | | | | |
| Conflicts of Interest | There are no conflicts of interests arising from this report. The Committee identifies and manages conflicts of interests in line with CCG processes. | | | | |
| Resource Implications | Not Applicable | | | | |
| Engagement | <p>This summary report is shared with the Camden Public and Patient Engagement Group.</p> <p>John Levite "The January and February reports do, as required and observed by me, provide a detailed overview of the proceedings of the meetings. What they do not reflect is that, despite the very considerable financial challenges being faced by Camden CCG and across NCL, the committee as a whole, and to its credit, demonstrably recognises and considers the impact that these challenges ultimately have on the individual patient. "</p> | | | | |
| Equality Impact Analysis | There are no equality impacts arising from this work | | | | |

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| Report History and Key Decisions | The Finance and Performance Committee reports to each Governing Body Meeting. |
| Next Steps | The Committee and QIPP Workshops will continue to meet as planned |
| Appendices | None |

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| Name of committee: Finance and Performance and QIPP Committee |
| Date of meeting: 30 January 2019 |
| <p>Issues discussed</p> <p><u>Finance Report Month 9</u> The Month 9 forecast shows a breakeven position aligned to Camden CCG's control total. This has been achieved through the implementation of a recovery plan to offset the continued forecast over-performance within Acute and GP Delegated Commissioning. Additionally, Camden CCG recognises potential net risks of up to circa £5.3m (worst case), managed outside the reported position.</p> <p><u>Finance Risk Register</u> The Committee considered the finance risk register which currently has six risks that have a current risk score of 12 or higher.</p> <p><u>Primary Care Finance: Month 9</u> The Committee received a report which set out the financial position as at Month 9, December 2018 and detailed the potential financial risks within the CCG's Primary Care allocation for 2018/19.</p> <p><u>QIPP Planning Update: Month 9</u> The Committee noted that as at month 9, QIPP performance at month indicated delivery of 89%, which equates to £23.2m against the original plan value of £26m. There was little change between month 8 and month 9 because most of the risks had already been identified. By month 10, it was expected the remaining recovery actions would be put in place.</p> <p><u>2019/20 Planning Update</u> The Committee noted the report which highlighted the planning guidance issued by NHS England on the 11 January 2019, to which the CCG was required to take into consideration:</p> <ul style="list-style-type: none"> • Mental health investment standard • Primary care – an additional £1.50 per head of population • Investment in primary care and community care in the longer term • To develop organisational wide allocation plans • The core budget had been increased by 4.9% • Delegated percentage growth was 6.83% • Finance Update <p>Allocations: Announced in January, we are getting 5% (£18 million) increase in funding which is one of the lowest in cash terms in the country. The allocation increase will be impacted by the need to invest in community, mental health and primary care. There will also be the impact for acute trusts through changes to CQUIN percentages and MFF adjustments. This still requires the CCG to achieve significant Quality, Innovation, Productivity & Prevention (QIPP) savings in 19/20.</p> <p><u>2019/20 QIPP Update</u> The received an update on the development of 2019/20 QIPP plan. For the next financial year, the indicative total QIPP plan value is £29m and the identified QIPP increases indicated about 63% of the total figure. The majority of initiatives are moving into full year effect given that they have commenced in the current financial year and are therefore carry forward schemes. The level of risk in the identified schemes are being assessed through an NCL wide exercise to ensure consistency of application.</p> |

Assurance Report

The Committee received the assurance report and key notes from the reporting period included:

- A&E performance in January 2018, to date, had been reasonably good at UCLH and RFL, given that it is the winter period. The Trusts have provided some additional capacity which should improve flow in A&E departments and reduce the number of patients exceeding 4 hour waits. There had been a 98% success rate of redirecting patients away from A&E services in week three.
- There had been increase by a third on the Learning Disability Register due to raising awareness and practical guidance being issued to GP Practices
- Cancer referral rates were below target with 23 breaches being recorded.

Performance Risk Register

The Committee noted the two identified risks which remained the same as at February 2019 which are:

- Delivery of the Cancer 62 waiting time standard
- Delivery of the RTT 18 week waiting time standard

Data Assurance Action Plan

The Committee received an update on the data assurance action plan as at January 2019 by the main providers.

A&E Regular Attenders Update (A& E High Intensity Users)

The Committee received a report on A&E High Intensity Users. The focus was to seek ways to reduce the number of attendances (214) by high intensity users. Overall, around 800 patients had been identified which included 241 persistent attendees. The cost of treating this cohort in this setting was over £200,000 a month.

2019/20 Contracting Update

The Committee received a report on the progress of the 2019/20 contracts with UCLH and Royal Free Hospital.

NCL CHC Transformation Programme

The Committee considered a business case for investment of £145k to contribute to the funding of a central CHC transformation team. On this occasion the Committee felt that the case for change for Camden needed further clarification given that the Camden CHC is model is different from other CCGs, which includes in house nurse assessors. The business case further needed to demonstrate how the centralisation transformation team would interface with the CCG team and to clarify roles and responsibilities of each team.

An update on Royal Free London outstanding legacy issues prior to 2018/19.

The Committee noted progress against the Royal Free Hospital (RFL) issues log lists as at February 2019.

Issues for the Governing Body

None.

Decisions for the Governing Body

None

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| Lead Director / Manager | Ms Rebecca Booker Deputy Chief Finance Officer, Camden CCG | Tel/Email | | r.booker@nhs.net | |
| GB Member Sponsor | Dr Birgit Curtis | | | | |
| Report Author | Kofo Abayomi, Board Secretary | Tel/Email | | Kofo.abayomi@nhs.net | |
| Name of Authorising Finance Lead | Not applicable | Summary of Financial Implications Not applicable | | | |
| Report Summary | A summary report of the meeting on 27 February 2019 | | | | |
| Recommendation | The Governing Body is asked to note the report. | | | | |
| Identified Risks and Risk Management Actions | The Committee oversees the delivery of performance and finance plans as well as risk register risks rated 12 or higher in line with the CCG's standard risk management processes. | | | | |
| Conflicts of Interest | There are no conflicts of interests arising from this report. The Committee identifies and manages conflicts of interests in line with CCG processes. | | | | |
| Resource Implications | Not Applicable | | | | |
| Engagement | This summary report is shared with the Camden Public and Patient Engagement Group. | | | | |
| Equality Impact Analysis | There are no equality impacts arising from this work | | | | |
| Report History and Key Decisions | The Finance and Performance Committee reports to each Governing Body Meeting. | | | | |
| Next Steps | The Committee and QIPP Workshops will continue to meet as planned | | | | |
| Appendices | None | | | | |

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| Name of committee: Finance and Performance and QIPP Committee |
| Date of meeting: 27 February 2019 |
| Issues discussed <u>Finance Report Month 10</u> The Month 10 forecast reports a breakeven position in line with Camden CCG's control total. The continued forecast over-performance within Acute and GP Delegated Commissioning has been offset by the implementation of the CCG's recovery programme. In addition, Camden CCG recognises potential net risks of up to circa £3.8m (worst case), managed outside the reported position. <u>Finance Risk Register</u> |

The Committee considered the finance risk register which currently has six risks that have a current risk score of 12 or higher.

QIPP Planning Update: Month 10

The Committee noted that as at month 10, Camden CCG is maintaining QIPP delivery of 90%. QIPP performance at month 10 reporting is forecast at £23.3 (90%) against a net plan of £26m. Between month 9 and 10 the FOT position has improved by £99k in forecast delivery reported within the Non-IFSE.

2019/20 Planning Update

The Committee received the 2019/20 planning update which summarised Camden CCG's draft Financial Plan for 2019/20 submitted to NHSE on 12 February 2019. The update also included a summary of the NCL CCGs' Financial plans; Details of the Camden CCG's Operating plan including risk and mitigations and a bridge of the Month 9 forecast to the draft 2019/20 budget.

2019/20 QIPP Update

The Committee received an update on the development of 2019/20 QIPP plan. Planning has been well underway since September, with teams across the organisation and the STP involved in identifying and developing QIPP proposals. For 2019/20, the indicative total QIPP target has been revised down from £29m to £26m based on financial modelling following the release of the budget allocations.

Currently, the draft 19/20 QIPP plan has a total identified net QIPP of £18,04m (69%). Adding in the Pipeline schemes, the identified QIPP increases to £21,75m (84%).

Assurance Report

The Committee considered and noted the Assurance Report. The key highlight for the reporting period was that January saw performance of 83% against the 4 hour wait target. Local A&E Delivery Boards continue to focus on delivering the improvement plans targeting patient flow by reducing extended lengths of stay, developing ambulatory emergency care services, eliminating breaches for patients requiring type four and five levels of care (minor patients), improving ambulance handovers and implementing effective demand management schemes.

The Committee noted that no CCG in NCL is currently meeting the RTT 18 weeks standard. Under-performance continues to relate primarily to the reported positions at UCLH and the Royal Free.

Performance Risk Register

The Committee noted the two identified risks which remained the same as at February 2019 which are:

- Delivery of the Cancer 62 waiting time standard
- Delivery of the RTT 18 week waiting time standard

Data Assurance Action Plan

The Committee received an update on the data assurance action plan as at February 2019 by the main providers.

2019/20 Contracting Update

The Committee received a verbal update on the progress of the 2019/20 contracts.

CHC Recovery Action Plan Update

The Committee received an update on the Camden CCG CHC Financial & QIPP Recovery Plan, which is being delivered through an 'invest to save' initiative approved by the Committee in October 2018. An investment of £100k was approved by the Committee to deliver a cost avoidance saving of £950k in addition to the 18/19 QIPP target of £824k.

The investment has enabled the £824k QIPP target for 18/19 being achieved and has delivered a further £650k in Quarter 3 of cost avoidance efficiencies and is on track to achieve a further £300k in Quarter 4.

The Committee noted that the CHC service was also achieving all the Quality Premium performance targets and Camden CCG's Delayed Transfers of Care are the lowest in London resulting in very few days delayed in hospital.

An update on Royal Free London outstanding legacy issues prior to 2018/19.

The Committee noted progress against the Royal Free Hospital (RFL) issues log lists as at February 2019.

Learning Disabilities Action Plan Update

The Committee received an update on the combined action plan which included actions to improve LD register completeness, and annual health check uptake of those on the register. The plan has been in place since June 2018, and significant progress in improving list completeness has been made since then. The register has grown from 798 in April 2018 to 1016 in February 2019, which is just 59 short Camden's estimated prevalence (1075). This reflects the efforts of the working group (particularly the Clinical Lead, commissioners and IT and Systems team) which has helped to drive this. Improvements to list completeness are largely due to developing an audit process for practices and accompanying guidance. With some practices still to complete the audit, further register growth is expected in 2019/20.

Issues for the Governing Body

None.

Decisions for the Governing Body

None